



# **PROGRAM FOR WORK 2024**

**ASSOCIATION FOR EMANCIPATION, SOLIDARITY AND EQUALITY OF WOMEN**



**ESE ESE**

## **ABOUT ESE**

Association ESE is a civil society organization that works on improving exercise of social and economic rights by vulnerable groups of citizens, by means of their empowerment, mobilization and engagement in creation, implementation and evaluation of public policies and services in the Republic of Macedonia.

ESE's driving force is its commitment to resolution of problems. By promoting and improving the human rights, we improve social and economic justice, having in mind that human rights are an invaluable collection of standards that should be enjoyed by all. We are particularly devoted to work in the field of promotion and improvement of health rights and women rights. Therefore, we are focused on two goals, those being: to address urgent needs of citizens, in particular the needs of vulnerable groups of citizens, and to influence creation of sustainable and long-term changes. We do much more than documenting, reporting and publicly condemning injustices in the society. We provide legal and paralegal assistance, allowing citizens to exercise their rights and change their living conditions. Moreover, we advocate for changes of legislation and policies that affect exercise of health rights and women rights. We advocate at national and at international level. We draft and submit "shadow reports" and other types of documents to competent international bodies concerning the degree of implementation of international treaties on human rights.

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# STRATEGIC PRIORITIES



Европейска Комисия



# 1

## **TO ENGAGE CITIZENS IN THE PROCESSES ON PLANNING, AND EVALUATION OF LEGAL REGULATIONS, BUDGETS AND SERVICES**



## **1.1.**

### **STRENGTHENING AND PROMOTING ENGAGEMENT OF CITIZENS IN THE PROCESSES ON PLANNING, IMPLEMENTATION AND EVALUATION OF LEGAL REGULATIONS, BUDGETS AND SERVICES, AS PART OF THE SOCIAL ACCOUNTABILITY AND LEGAL EMPOWERMENT APPROACH**

In 2024, we will continue to work with local-level organizations working in Roma and rural communities in order to strengthen their capacities for implementation of the integrated approach (social accountability and legal empowerment) in the field of promotion of the health of Roma and rural population in the municipalities where they work.

The strengthening of their capacities, for them to work on the inclusion of the Roma and rural population in the processes of planning, implementation, and evaluation of certain health rights, will be carried out through mentorship and consultations concerning: the work with the Roma and rural communities (empowerment and mobilization); conducting community survey; providing paralegal assistance; preparation and conducting advocacy activities for improved access to primary health care services for the population, improved access to health services for women's reproductive health, and improved access to health care for mothers and children.

Together with the strengthening of the capacities of the civil society organizations with which we cooperate continuously, in 2024, we will work on strengthening the capacities of civil society organizations from North Macedonia and Europe that are interested in implementing the methodologies for social accountability in their work. This work will be mainly carried out through ESE participation, support, and coordination of the work of the Network of COPASAH European Hub. COPASAH Europe is a community where practitioners who share an interest and passion for the field of community monitoring for accountability in health interact regularly and engage in exchanging experiences and lessons; sharing resources, capacities, and methods; in the production and dissemination of conceptual, methodological and practical outputs towards strengthening the field; in networking and capacity building among member organizations; and joint advocacy. In 2024 ESE will continue to coordinate the overall work of this Network and will contribute to the processes of knowledge generation and experience sharing among member organizations, including webinars, workshops, preparation of resource materials, and editing and preparation of articles for the Newsletter.

## 1.2.

### **IMPROVING HEALTH STATUS, EMPLOYABILITY AND EMPLOYMENT AND SUPPORT FOR UNPAID CARE WORK, WITH MAIN EMPHASIS ON WOMEN, ROMA, RURAL POPULATION AND FAMILIES PROVIDING CARE**

In 2024, ESE will continue with its monitoring work on the policies and health services aimed at women's reproductive health and the health of mothers and children. In the monitoring work, ESE will continue with its approach of demanding vertical accountability in the decision-making chain. Namely, ESE will conduct national-level monitoring of the programmatic and budget implementation of the relevant policies, with main emphasis on the Program for health care of mothers and children, Program for early detection of malignant diseases (components for cervical and breast cancer screening), Perinatal master plan, Health Strategy 2021 – 2030 and Health System: Action plan 2021 – 2030. At the same time ESE in cooperation with local CSOs working in Roma and rural communities will continue the social accountability work in Roma and rural communities. In this regard, we will empower Roma communities regarding their rights and entitlements deriving from these policies, and at the same time, we will undertake advocacy work with the involvement of the community to demand adequate coverage of Roma people and rural population with these policies and services, based on their needs and principles of equity.

ESE will continue to monitor the relevant statistical data regarding the health of women, mothers, and children to assess the overall impact of these policies on the population on a national level. The monitoring will be mainly focused on statistical data regarding perinatal and infant mortality rates and morbidity and mortality from cervical and breast cancer.

In 2022 ESE prepared Local and National advocacy strategies for improved coverage of Roma people with primary health care services, including access to women's reproductive health care services and health care services for mothers and children. The strategy was based on the findings from the research conducted in 2022 and on the data collected from the national-level monitoring of the relevant policies. In 2023 ESE in cooperation with partner Roma CSOs implemented advocacy activities according to the prepared strategy. At the beginning of 2024, ESE will revise the Advocacy strategy prepared in 2022 based on the conducted activities and based on the findings from the fieldwork of partner Roma CSOs in 2023.

In the first half of 2024 in partnership with local partner CSOs working in Roma and rural communities we will conduct a community survey to enable the communities to assess the situation related to coverage of Roma with primary health care services, including access to women's reproductive health care services and health care services for mothers and children. This survey will enable us to measure the changes in the situation since 2022 when the previous research was conducted. Using these findings at the end of 2024 ESE



and partner local CSOs will revise the Local and National advocacy strategies for conducting advocacy work in 2025.

In 2024 ESE through its Health info center will continue to offer free of charge, quality and reliable health information for women and men, mostly focused on the following issues: osteoporosis, contraception, sexually transmitted infections, advice for youth, and reproductive health.

In 2023 ESE carried out a set of activities aimed at improved healthy lifestyles and increased uptake of life course vaccination for people age 45+, through implementation of methodologies of social and behavioral change. In 2024 we will continue with the activities in this regard. For this purpose, ESE will conduct two CME training for healthcare professionals including doctors, nurses, and pharmacists. Through these training health care workers will acquire knowledge and skills on how to implement methodologies for social and behavioral change in their everyday work to improve healthy lifestyles of their patients and to increase uptake of the life course vaccination for persons age 45+. In this regard, ESE will organize 14 educational workshops aimed at persons age 45+ with the main purpose for them to adopt healthy lifestyles and to increase life course vaccination uptake. Additionally, we will share health educational information and materials aimed at health professionals and people aged 45+ on this topic using mini posters, SMS messages, and social media posts.





## **2**

**TO ENSURE EQUAL ACCESS TO  
JUSTICE IN THE FIELD OF SOCIAL AND  
ECONOMIC RIGHTS**

## **2.2.**

### **COLLECTING PEOPLE-CENTERED JUSTICE DATA AND PROVIDING EVIDENCE TO FACILITATE ACCESS TO JUSTICE**

In 2024, we will continue to monitor the progress on gender equality and consequently, we will prepare input to the annual EU progress report. We will pay special attention to ensuring that all relevant issues targeted with our work are elaborated on and that needed measures/recommendations are presented and described. Indicators and standards for monitoring gender equality in international human rights treaties and processes, such as SDG5 and 16.3 will be followed.

## **2.3.**

### **PROVIDING ACCESS TO PEOPLE-CENTERED JUSTICE SERVICES FOR WOMEN THAT SUFFERED DOMESTIC VIOLENCE**

The provision of direct help and support for the resolution of domestic violence and related legal problems by women who suffered domestic violence is one of the main strategic orientations of ESE for more than 20 years. In 2024, we will continue to provide free legal aid (legal advice and written submissions) to the app. 200 women, psychological counseling to 30 women, and court representation to 10 women who suffered domestic violence.

Complement the legal empowerment, we will continue to consult women survivors about their specific justice needs and level of enjoyment of their legally guaranteed rights. We will conduct an in-depth assessment of specific justice needs that are of high importance for the women survivors and their children, such as the calculation of costs incurred by women as a result of domestic violence: lost job/lost productivity costs; health care costs; relocation costs, social services; the effectiveness of the specialized procedure for imposing temporary measures of protection against domestic violence; the court awarding and payment of child alimony. We will use the main findings and recommendations from these assessments for planning and implementing comprehensive follow-up advocacy efforts with policymakers from ministries and practitioners from institutions and the judiciary. We will advocate for the establishment of a separate State fund for financial support of women survivors and their children; and increased use of the legally guaranteed rights in the most common court procedures initiated by women for protection against violence and resolution of related legal problems.

Our legal empowerment efforts will be substantially complemented by the promotion of social entrepreneurship and economic empowerment of women, who will be provided with professional knowledge and skills, and employed in the production of jewelry line through the social enterprise POGON.

## **2.4.**

### **ENHANCING ACCESS TO JUSTICE AND THE RULE OF LAW BY INVESTING IN THE FORMAL JUSTICE INSTITUTIONS THAT PLAY A FRONTLINE ROLE IN DELIVERING JUSTICE**

In 2024, we will mobilize policymakers from ministries and ensure substantial involvement of civil and criminal justice practitioners on a local level, such as civil law judges, Centers for Social Welfare; local branches of the Ministry of Justice, lawyers and police officers, and inspectors, etc. into exploring the opportunities for resolution of unmet justice needs of women survivors of VAW and domestic violence. We will organize forums/training on a local level and national conferences for improving access to free legal aid and concrete aspects from the most common civil and criminal proceedings that are of high importance for women survivors, etc.

In 2023 ESE was involved in the co-creation of the National Action Plan for Open Government Partnership 2024-2026 (NAP for OGP), by facilitating the development of specific commitments under the priority objective of Legal Empowerment and Access to Justice by practitioners from ministries, institutions and CSO's; and in 2024 we will actively participate the implementation of commitments on access to justice priority under the NAP for OGP.



# 3

## **TO PROMOTE FISCAL TRANSPARENCY OF INSTITUTIONS IN THE FIELD OF SOCIAL AND ECONOMIC RIGHTS**

### **3.1.**

#### **INCREASING PUBLIC AWARENESS ON THE IMPORTANCE OF FISCAL TRANSPARENCY AND THE NEED FOR PRIORITY-DRIVEN BUDGETING**

In 2024, ESE will continue to work on the creation of long-lasting resources and capacities in society that will be able to involve all stakeholders in its development and will be able to self-accelerate and maximize the benefits of better fiscal transparency. In that regard, in 2024 ESE will continue its work on raising the public awareness of citizens by providing information and educational content related to fiscal transparency and the need for budgeting based on priorities, which will contribute toward strengthening the capacities of the citizens to understand and practice their rights for access to information, better understand how the public system works, better understand the information provided by the public institutions, as well as use the information to hold the government accountable. More precisely, throughout 2024, ESE will upgrade and maintain the internet portal [www.fiskalntransparentnost.org.mk](http://www.fiskalntransparentnost.org.mk) and the thematic Facebook page and other social media “Fiscal Transparency Macedonia”; develop and implement a program for online educational courses and online debates in the field of fiscal transparency.

### **3.2.**

#### **ASSESSING AND ENHANCING THE LEVEL OF FISCAL TRANSPARENCY AND ACCOUNTABILITY OF PUBLIC INSTITUTIONS FOLLOWED BY ADVOCACY EFFORTS**

In 2024, ESE will focus its efforts on achieving its strategic priorities by a continuation and adaptation of its successful practices. In that regard, we will work to: promote open contracting in the field of social and economic rights; enhance the right to access public information with a focus on gender and vulnerable communities; and assess the level of implementation of the recommendations proposed by ESE and promote citizens engagement on fiscal openness.

To, assess the level of proactive transparency, ESE will collect and analyze data about the availability of 16 key program and budgetary documents on the websites of 25 public institutions (local and national) and the Government. Based on the findings, ESE will develop and publish at least one assessment report and submit proposals for improvement of the level of proactive and reactive transparency to at least 25 public institutions and the Government. To promote the findings and recommendations from the independent monitoring, in 2024, ESE will organize at least one public event.

To assess the level of transparency in public procurement procedures implemented by public health care institutions, in 2024 ESE will continue to collect data on public procurement procedures implemented by 62 public health care institutions (more than 1.500 individual procedures) and the Government. The findings arising from the collected data will be illustrated in one report. To improve efficiency, effectiveness, and cost-

effectiveness in the public procurement procedures in the health sector, ESE will discuss the findings with at least 62 public institutions and the Government and organize one public event.

To assess the level of implementation of the recommendations proposed by ESE, in 2024 we will monitor the implementation of the adopted measures and policies for improving free access to information, fiscal transparency and citizen's participation; promote our findings and recommendation at national and international level; and participate in working groups and processes for the development of plans and policies that regulate the area of access to information, citizens participation and fiscal transparency.





# 4

## DETAILED PLAN OF ACTIVITIES



**STRATEGIC PRIORITY 1:  
TO ENGAGE CITIZENS IN THE PROCESSES ON PLANNING,  
IMPLEMENTATION AND EVALUATION OF LEGAL REGULATIONS,  
BUDGETS AND SERVICES**

**OBJECTIVE 1:**

**Strengthened and promoted engagement of citizens in the processes on planning, implementation and evaluation of legal regulations, budgets and services, as part of the social accountability and legal empowerment approach**

**Outputs:**

- Strengthened the capacity of CSOs (from North Macedonia and Europe) and secured technical support for the implementation of the social accountability and legal empowerment approaches aimed at improving the health status, social determinants of health and employability, and employment of women, Roma people, and rural population.

**OBJECTIVE 2:**

**Improved health status, employability and employment and support for unpaid care work, with main emphasis on women, Roma, rural population and families providing care**

**Outputs:**

- Conducted monitoring of the policies and health services aimed at women's reproductive health and the health of mothers and children, followed by advocacy efforts.
- Health information is provided by the Health info center.
- Performed advocacy activities for improved access to primary health care services for Roma.
- Performed advocacy activities for improved access to health services for women's reproductive health and health services for mothers and children on a national level, with emphasis on Roma.
- Assessed barriers that Roma faces regarding access and coverage with primary health care services, health services for women's reproductive health, and health services for mothers and children.
- Strengthened capacities of health care workers to implement methodologies for social and behavioral change to improve the healthy lifestyles of their patients and to increase life course vaccination uptake among people age 45+.
- Persons age 45+ receive health education and information to improve their healthy lifestyles and to increase vaccination uptake for life course immunization.

## PLAN OF ACTIVITIES AND TIMEFRAME

<b>Strategic objective 1: Strengthened and promoted engagement of citizens in the processes on planning, implementation and evaluation of legal regulations, budgets and services, as part of the social accountability and legal empowerment approach</b>			
<b>Outputs</b>	<b>Activities</b>	<b>Timeline</b>	<b>Implementing entity</b>
Strengthened capacity of CSOs (from North Macedonia and Europe) and secured technical support for implementation of the social accountability and legal empowerment approaches aimed at improving the health status, social determinants of health and employability and employment of women, Roma people and rural population.	Mentorship for the organization of educative events, by securing themes, guidelines and assistance in implementation of such events in Roma communities	2024	ESE
	Provision of technical support to the CSOs in the process of preparation and conducting advocacy activities on local level for improved coverage of Roma and rural population with primary health care services, improved coverage of Roma and rural women with reproductive health services and improved coverage of Roma and rural mothers and children with preventive health care services.	2024	ESE

	Provision of technical support to CSOs working in Roma and rural communities to conduct community survey aimed at assessing the access to primary health care, access to health care for women’s reproductive health and access to health care for mothers and children from Roma and rural communities.	2024	ESE
	Drafting advocacy strategies of ESE and CSOs working in Roma and rural communities on national and local level, based on the findings from the conducted community survey.	2024	ESE
	Improving internal operation and visibility of COPASAH Europe Network	2024	ESE
	Increasing capacities and skills of the members of COPASAH Europe for more efficient advocacy and community engagement.	2024	ESE
	Increasing the external regional influence of the Network and encourage discussion of urgent issues between members and other actors on regional level.	2024	ESE

<b>Strategic objective 2: Improved health status, employability and employment and support for unpaid care work, with main emphasis on women, Roma, rural population and families providing care</b>			
<b>Outputs</b>	<b>Activities</b>	<b>Timeline</b>	<b>Implementing entity</b>
Conducted monitoring on the policies and health services aimed for women's reproductive health and health of mothers and children, followed by advocacy efforts.	Assessment of the impact of various policies, including macroeconomic and global economic, on the access of women, mothers and children to health care services (Program for health care of mothers and children; Program for early detection of malignant diseases (components for breast and cervical cancer screening); Perinatal Master plan; Health Strategy 2021 – 2030; Health System: Action plan 2021 – 2030 Republic of North Macedonia, etc.)	2024	ESE
	Prepared two reports from the assessment of the impact of various policies on the access of women, mothers and children to health care services	2024	ESE

PROGRAM FOR WORK 2024

	<p>Conducting advocacy activities regarding coverage of mothers and children with preventive health care services, coverage of women with reproductive health services, and with activities foreseen in the relevant policies</p>	<p>2024</p>	<p>ESE</p>
	<p>Regular monitoring of the statistical data regarding the health of mothers and children, and women's reproductive health, with main emphasis on perinatal and infant mortality rates and data on morbidity and mortality from cervical and breast cancer</p>	<p>2024</p>	<p>ESE</p>
	<p>Organization of public events and press conferences in order to promote the findings and advocacy demands</p>	<p>2024</p>	<p>ESE</p>
	<p>Sharing information with the relevant stakeholders from the continuous monitoring process and regarding the advocacy demands for improved access to health services for women's reproductive health and for health of mothers and children</p>	<p>2024</p>	<p>ESE</p>

PROGRAM FOR WORK 2024

	Informing the general public for the findings, the proposed measures and advocacy demands through traditional and social media	2024	ESE
Health information provided by the Health info centre	Provision of free-of-charge, quality, and reliable health information and support for issues related to health for women and men, such as menopause, osteoporosis, contraception, sexually transmitted infections, advice for youth, and other topics in the field of reproductive health.	2024	ESE
Performed advocacy activities for improved access to health care services for Roma, with emphasis on primary health care, health care for women's reproductive health and health care for mothers and children	Conducting advocacy activities based on the findings from ESEs work on this field in 2022 and 2023	2024	ESE
	Organizing public event and press conference in order to present the advocacy demands	2024	ESE
	Conducting community-based survey in order Roma to assess the barriers regarding access to and coverage with health services	2024	ESE

PROGRAM FOR WORK 2024

	Revision of the advocacy Strategy for improved access to health care services for Roma population	2024	ESE
Conducted activities for improved healthy lifestyles and improved uptake of life course vaccination for people age 45+, implementing methodologies for social and behavioral change	Conducted Continuous medical education trainings for doctors, nurses and pharmacists with purpose for them to implement the methodologies for social and behavioral change and improved quality of services in order to improve healthy lifestyles and life course vaccination among their patients	2024	ESE
	Conducted educational workshops with people age 45+ in order for them to adopt healthy lifestyles and increase uptake of life course vaccination	2024	ESE
	Sharing educational information for improved healthy lifestyles and increased uptake of life course vaccination aimed for persons age 45+ and health care workers through: mini posters, SMS messages, and social media posts	2024	ESE



**STRATEGIC PRIORITY 2:  
TO ENSURE EQUAL ACCESS TO JUSTICE IN THE FIELD OF SOCIAL AND  
ECONOMIC RIGHTS**

**OBJECTIVE 2:**

**Collect people-centered justice data and provide evidence to facilitate access to justice**

**Outputs:**

- Monitored the progress of gender equality on the national level.

**OBJECTIVE 3:**

**Provide access to people-centered justice services for women who suffered domestic violence**

**Outputs:**

- Provided legal aid, psychological counseling, and court representation to women who suffered violence for the resolution of domestic violence-related problems
- Determined costs, quality of access to justice, and level of enjoyment of legally guaranteed rights for women who suffered violence, by preparation of three women-centered analyses: Costs incurred; Temporary Measures of Protection; and Child Alimony.
- Sustained operation of the Legal aid center services provided by ESE through the established internet platform POGON (ESE's social enterprise) and economic empowerment of women.

**OBJECTIVE 4:**

**Enhancing access to justice and the rule of law by investing in the formal justice institutions that play a frontline role in delivering justice**

**Outputs:**

- Improved institutional response and protection provided for women who suffered domestic violence, through substantial involvement of civil and criminal justice actors

## PLAN OF ACTIVITIES AND TIMEFRAME

<b>Strategic objective 2.</b> <b>Collect people - centered justice data and provide evidence to facilitate access to justice</b>			
<b>Outputs</b>	<b>Activities</b>	<b>Timeline</b>	<b>Implementing entity</b>
Monitoring the progress of gender equality in the country and preparing the annual EU Progress report.	Desk review of available info	2024	ESE
	Preparation and announcement of the report	2024	ESE

<b>Strategic objective 3.</b> <b>Provide access to people centered justice services for women that suffered domestic violence</b>			
<b>Outputs</b>	<b>Activities</b>	<b>Timeline</b>	<b>Implementing entity</b>
Provision legal aid, psychological counseling and court representation to women who suffered violence for resolution of domestic violence-related problems.	Provision of legal assistance	2024	ESE – LAC
	Provision of psychological counseling and support	2024	ESE – LAC
	Court representation	2024	ESE – LAC

PROGRAM FOR WORK 2024

<p>Determining costs, quality of access to justice and level of enjoyment of legally guaranteed rights by women who suffered violence by preparation of three types of analyzes:</p> <ul style="list-style-type: none"> <li>• Analysis on costs incurred</li> <li>• Analysis on the procedure for imposing Temporary Measures of Protection (TMP)</li> <li>• Analysis on child alimony adjudication and payment</li> </ul>	<p>Conduct interviews with women about costs incurred as a result of domestic violence</p>	<p>2024</p>	<p>ESE</p>
	<p>Conduct interviews with women involved in civil court procedures for imposing TMP against domestic violence</p>	<p>2024</p>	<p>ESE</p>
	<p>Conduct interviews with women involved in child alimony procedure</p>	<p>2024</p>	<p>ESE</p>
	<p>Prepare three analyzes on: costs incurred; TMP procedure; child alimony, with recommendations.</p>	<p>2024</p>	<p>ESE / foreign expert</p>
<p>Sustaining the operation of LAC through POGON (ESE's social enterprise) and economic empowerment of women.</p>	<p>Delivering courses and capacity building training</p>	<p>2024</p>	<p>ESE</p>
	<p>Supporting women in starting with production</p>	<p>2024</p>	<p>ESE</p>
	<p>Promotion and selling women's products and services through the POGON</p>	<p>2024</p>	<p>ESE</p>

<b>Strategic objective 4. Enhancing access to justice and the rule of law by investing in the formal justice institutions that play a frontline role in delivering justice</b>			
<b>Outputs</b>	<b>Activities</b>	<b>Timeline</b>	<b>Implementing entity</b>
Improved institutional response and protection provided for women who suffered domestic violence, through substantial involvement of civil and criminal justice actors.	Organize forums/training for civil and criminal justice actors	2024	ESE, practitioners
	Organize National Conference	2024	ESE, practitioners
	Develop/revise written guidelines	2024	ESE, practitioners
	Implementation of advocacy activities for improving civil and criminal court procedures (submission of written requests; participation in processes of adoption of legislature/policies; communication with the institutions, judiciary and media; social media campaign etc.	2024	ESE/external associates

### **STRATEGIC PRIORITY 3:**

#### **TO PROMOTE FISCAL TRANSPARENCY OF INSTITUTIONS IN THE FIELD OF SOCIAL AND ECONOMIC RIGHTS**

##### **OBJECTIVE 1:**

**Increasing public awareness of the importance of fiscal transparency and the need for priority-based budgeting**

##### **Outputs:**

- Secured and delivered information and educational content on the importance of fiscal transparency and the need for priority-based budgeting.
- Developed and implemented online educational courses and online debates in the field of fiscal transparency.

##### **OBJECTIVE 2:**

**Assessing and enhancing the level of fiscal transparency and accountability of public institutions followed by advocacy efforts**

##### **Outputs:**

- Assessed the level of proactive and reactive transparency of public institutions, followed by advocacy efforts.
- Assessed the level of transparency in public procurement procedures implemented by public health care institutions, followed by advocacy efforts.
- Assessed the level of implementation of the recommendations proposed by ESE, through monitoring of the implementation of the adopted measures and policies by direct participation in national and international processes.

## PLAN OF ACTIVITIES AND TIMEFRAME

<b><i>Strategic objective 3.1:</i></b> <b>Increasing public awareness on the importance of fiscal transparency and the need for priority-based budgeting</b>			
<b>Outputs</b>	<b>Activities</b>	<b>Timeline</b>	<b>Implementing entity</b>
Secured information and educational contents on the importance of fiscal transparency and the need for priority-based budgeting	Upgrade and maintenance of the internet portal <a href="http://www.fiskalntransparentnost.org.mk">www.fiskalntransparentnost.org.mk</a>	2024	ESE
	Upgrade and maintenance of thematic Facebook page and other social media “Fiscal Transparency Macedonia”.	2024	ESE
	Developing and implementation of programs for Online educational courses and online debates in the field of fiscal transparency.	2024	ESE

<b><i>Strategic objective 3.2:</i></b> <b>Assessing and enhancing the level of fiscal transparency and accountability of public institutions followed by advocacy efforts</b>			
<b>Outputs</b>	<b>Activities</b>	<b>Timeline</b>	<b>Implementing entity</b>
Assessed level of proactive and reactive transparency of public institutions, followed by advocacy efforts	Collection and processing of data, publication of 16 key programme and budgetary documents on the websites of 25 public institutions and the Government per year.	2024	ESE

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	Developing at least one-assessment report and submission of proposals for improvement of the level of proactive and reactive transparency to at least 25 public institutions and the Government that are subject of monitoring, per year.	2024	ESE
	Organization of at least one public event per year to promote findings and recommendations from the independent monitoring.	2024	ESE
Assessed level of transparency in public procurement procedures implemented by public health care institutions, followed by advocacy efforts	Collection, processing and analysis of data on public procurement procedures implemented by 62 public health care institutions and the Government.	2024	ESE
	Development of at least one report on annual basis and submission of proposals to at least 62 public institutions, and the Government for improvement in the efficiency, effectives and cost effectiveness in the public procurement procedures in the health sector.	2024	ESE
	Organization of at least one public event per year to promote findings and recommendations from the conducted monitoring.	2024	ESE
Assessed level of implementation of the recommendations proposed by ESE, through participation in national and international processes.	Monitoring implementation of adopted measures and policies for improving free access to information, fiscal transparency and citizen's participation.	2024	ESE



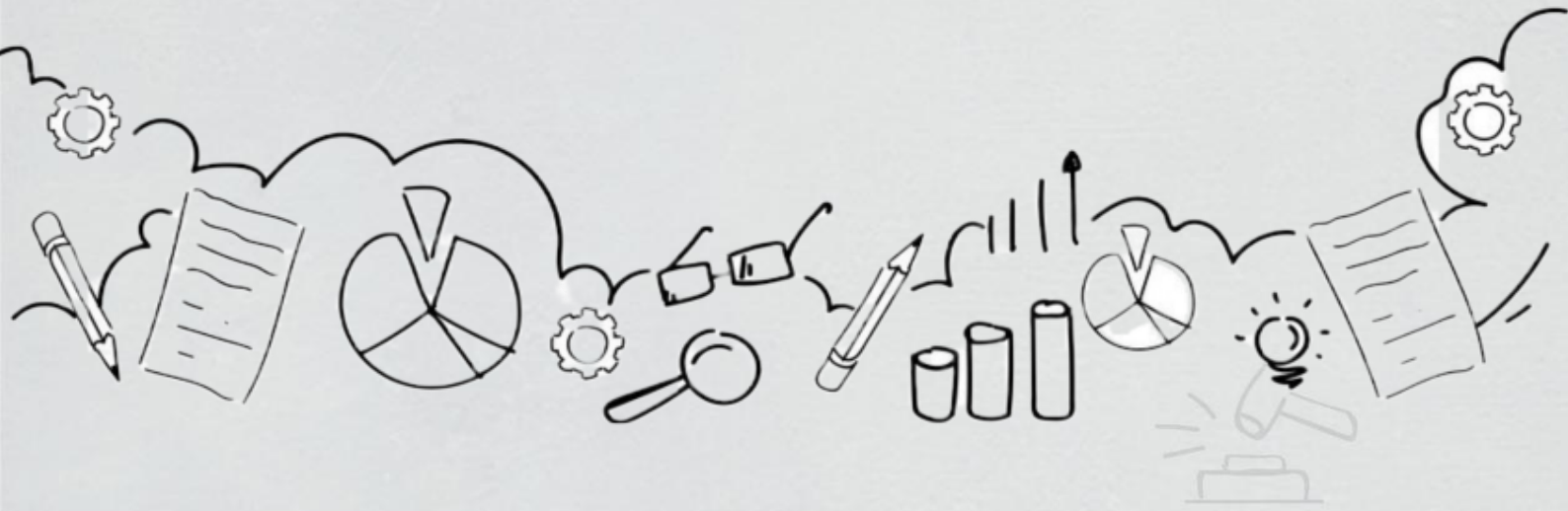
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PROGRAM FOR WORK 2024

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	Participation in at least two events for promotion of ESEs independent assessment findings and recommendation at national and international level.	2024	ESE
	Participation in working groups tasked to monitor implementation of adopted measures for improving free access to information and fiscal transparency.	2024	ESE

# PLANNED REVENUES AND EXPENDITURES FOR JANUARY - DECEMBER 2024



**PLANNED REVENUES FOR STRATEGIC PRIORITIES FOR 2024**

<b>REVENUES</b>	<b>AMOUNT IN EUR</b>
<b>STRATEGIC PRIORITY # 1</b> To engage citizens in the processes on planning, implementation and evaluation of legal regulations, budgets and services in the field of social and economic right	67.146
<b>STRATEGIC PRIORITY # 2</b> To ensure equal access to justice in the field of social and economic rights	65.881
<b>STRATEGIC PRIORITY# 3</b> To promote fiscal transparency of institutions in the field of social and economic rights	54.218
<b>TOTAL</b>	<b>187.245</b>

**PLANNED EXPENDITURES ON STRATEGIC PRIORITIES FOR  
2024**

<b>EXPENDITURES</b>	<b>AMOUNT IN EUR</b>
<b>STRATEGIC PRIORITY # 1</b> To engage citizens in the processes on planning, implementation and evaluation of legal regulations, budgets and services in the field of social and economic right	118.338
<b>STRATEGIC PRIORITY # 2</b> To ensure equal access to justice in the field of social and economic rights	116.108
<b>STRATEGIC PRIORITY# 3</b> To promote fiscal transparency of institutions in the field of social and economic rights	95.554
<b>TOTAL</b>	<b>330.000</b>



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